

ANNUAL MANAGEMENT REPORT OF FUND PERFORMANCE

#### THE RAVENSOURCE FUND

This annual management report of fund performance ("MRFP") contains financial highlights but does not contain the complete annual financial statements of the investment fund. You can get a copy of the annual financial statements at your request, by calling (416) 250-2845, by writing to us at Stornoway Portfolio Management Inc., 30 St. Clair Avenue West, Suite 901, Toronto, ON M4V 3A1, by e-mailing us at info@stornowayportfolio.com, by visiting our website at www.ravensource.ca, or through the SEDAR+ website at www.sedarplus.com. Ravensource's net asset value per unit is published weekly and can be found on our website at www.ravensource.ca.

Securityholders may also contact us using one of the above methods to request a copy of the investment fund's Annual Information Form, proxy voting policies and procedures, proxy voting disclosure record, or quarterly portfolio disclosure.

## A Note on Forward-Looking Statements

This document may contain forward-looking statements relating to anticipated future events, results, performance, decisions, circumstances, opportunities, risks or other matters. Forward-looking statements are statements that are predictive in nature, depend upon or refer to future events or conditions, or that include words such as "may", "will", "should", "could", "expect", "anticipate", "intend", "plan", "believe", "estimate" or other similar expressions. These statements require us to make assumptions and are subject to inherent risks and uncertainties. Our predictions and other forward-looking statements may not prove to be accurate, or a number of factors could cause actual events, results, performance, etc. to differ materially from the targets, expectations, estimates or intentions expressed or implied in the forward-looking statements. These factors could include, among others, market and general economic conditions, interest rates, regulatory and statutory developments, the effects of competition in the geographic and business areas in which the fund may invest, and the risks detailed from time to time in the fund's Annual Information Form. Forward-looking statements are not guarantees of future performance. For these reasons, it is important that readers do not place undue reliance on our forward-looking statements and should be aware that the Trust may not update any forward-looking statements whether as a result of new information, future events or otherwise.

## MANAGEMENT DISCUSSION OF FUND PERFORMANCE

#### THE TRUST

The Ravensource Fund ("Ravensource" or the "Trust") is a closed-end investment trust whose units are listed on the Toronto Stock Exchange under the symbol RAV.UN and can be purchased / sold like any other publicly listed security. As of December 31, 2024, the net assets of the Trust were \$20.6 million and with 1,296,075 units outstanding, the net asset value ("NAV") per unit was \$15.90. The closing / last bid for Ravensource units as of December 31, 2024, was \$16.80 and the last trade was \$17.12.

#### THE INVESTMENT MANAGER

By way of a special meeting of unitholders, Stornoway Portfolio Management Inc. ("Stornoway" or "Investment Manager") was appointed as the investment manager to the Ravensource Fund effective July 1, 2008. Stornoway's responsibilities for Ravensource include the evaluation, selection and negotiation of investments, the ongoing monitoring and evaluation of such investments, the recommendation of the appropriate timing and structure for disposition of such investments and of course, reporting to you, Ravensource investors.

## **INVESTMENT OBJECTIVE AND STRATEGIES**

The principal objective of Ravensource is to achieve superior absolute long-term returns, with an emphasis on capital gains, primarily through investments in selected under-followed / out-of-favour North American debt instruments, creditor claims and equity securities that are typically off the radar screen of most traditional investors. The investment objectives of the Trust are stated in the Declaration of Trust and on the Trust's website at www.ravensource.ca.

To achieve its investment objectives, Ravensource's investments primarily fall into three strategies:

- Distressed Opportunities: investing in corporate debt, creditor claims and/or equity securities of companies that
  are in, perceived to be in, or emerging from financial distress at a price materially different from what we
  believe to be the underlying fundamental value of the securities.
- 2. *Alternative Credit:* investing in corporate debt, on either a primary or secondary basis, that is reasonably expected to be repaid at or above par at or before its stated maturity in a manner consistent with the terms of its indenture and earn a yield that we believe is attractive given the underlying credit risk.
- 3. *Special Situations Equities:* investing primarily in Canadian and U.S. small- and mid-cap equities that are attractively valued with catalysts to unlock value.

#### **RISK**

The risks associated with an investment in the units of Ravensource are disclosed in the Annual Information Form and in the notes attached to the financial statements, which are available on the SEDAR+ website at <a href="https://www.sedarplus.com">www.sedarplus.com</a> and on the Ravensource website at <a href="https://www.ravensource.ca">www.ravensource.ca</a>.

The Trust has not altered its stated investment strategies or implemented significant changes that would materially affect the overall risk of investing in Ravensource over the course of 2024. However, unexpected volatility or illiquidity could occur due to legal, political, regulatory, economic or other developments, such as public health emergencies, including an epidemic or pandemic, natural disasters, war and related geopolitical risks, and may impair the portfolio manager's ability to carry out the objectives of the Trust or cause the Trust to incur losses. Neither the duration nor ultimate effect of any such market conditions, nor the degree to which such conditions may worsen can be predicted.

An investment in the Trust continues to be appropriate only for investors who have the capacity to absorb a loss of some or all of their investment, who seek long-term capital growth, have a long-term investment horizon, and possess a medium to high-risk tolerance to withstand the ups and downs that go along with investing in out-of-favor and illiquid securities.

# RESULTS OF OPERATIONS FROM DECEMBER 31, 2023, TO DECEMBER 31, 2024 Size of the Trust

Ravensource's net assets were \$20.6 million, decreasing by \$1.2 million or 5.67%, during fiscal 2024. In comparison, Ravensource's net assets increased by \$6.1 million or 39.20% during 2023. Throughout 2024, the fund did not make a distribution to Ravensource shareholders, raise additional capital nor experience any net redemptions.

#### **Investment Performance**

Ravensource's net asset value per unit ("NAV") decreased by \$0.95 or 5.67% over the period due to the net decrease in the market value of its investment portfolio and the fees and expenses associated with operating the Trust.

Ravensource's investment performance in 2024 was positively influenced by our holdings in Kiwetinohk Energy Corp. ("KEC") common shares, Quad/Graphics Inc. common shares, and Firm Capital Apartment REIT common shares. These gains were more than offset by declines in our investments in GXI Acquisition Corp. ("GXI") common shares and Gold Reserve Inc. common shares. There were modest changes to the prices of our investments in Crystallex International Corp. senior notes, and Algoma Steel Group. We would like to share with you a brief report card on our best – and worst – performer over 2024.

KEC was our strongest performance in 2024, with its share price rising 44.1% over the year. The increase reflects strong operational execution and drilling results as the company continues to deliver on its post-restructuring strategy. Since emerging from CCAA in 2020, KEC has tripled production from under 10,000 boe/d to over 30,000 boe/d by year-end 2024.

Despite KEC's strong performance over 2024, we believe the market continues to materially undervalue KEC. With decades of drilling inventory, a compelling growth profile, and pure-play exposure to a highly sought-after resource, KEC is well-positioned as a strategic acquisition target. Recent M&A activity in the Montney/Duvernay has picked up and suggests a potential takeout value of \$25–\$35 per share, compared to KEC's \$16.35 share price at year-end.

GXI was the Trust's largest and only material detractor in 2024. GXI owns 100% of Guestlogix Inc., a payment processor serving the airline industry. In February 2025, Stornoway became aware that Guestlogix's former President had made material misrepresentations to the Board throughout 2024, significantly overstating the company's financial position, operations, and execution. These misstatements led to decisions that would likely have differed had the Board been properly informed, resulting in a material negative impact on the value of our investment.

An independent valuation as of December 31, 2024 reduced GXI's value by 90% compared to the prior year. Stornoway, alongside other investors, is actively working to preserve and recover value. A new CEO joined Guestlogix in January 2025 and is leading efforts to stabilize the business and chart a path forward.

This brief discussion of the Trust's investments is further expanded upon in Ravensource's semi-annual Management's Letter to Unitholders (the "LTU"). In the LTU we share our investment philosophy and approach that guides our investment decisions. The LTU also provides a deeper look at Ravensource's investment results and developments in the portfolio during 2024 with the objective of helping you better understand your investment.

## RECENT DEVELOPMENTS

The recent decision by the U.S. government to impose tariffs on Canadian goods, specifically steel, has had a material impact on the market price of our investment in Algoma Steel. The 25% tariffs, which took effect on March 12, 2025, have significant economic implications for Algoma, as the majority of its steel revenue comes from sales to the United States. However, the net impact remains uncertain. While the tariffs present a headwind, steel prices have risen over 30% year-to-date, and Canadian counter-tariffs and other trade protections may benefit Algoma. As the country's only domestic producer of plate steel, Algoma stands to capture additional market share in this higher-margin segment. Given the uncertainty surrounding the duration of these tariffs and their ultimate economic impact, the market has taken a highly risk-averse stance toward Algoma's shares. Nonetheless, we continue to believe that the material value creation from Algoma's recently completed transformative EAF project will be the primary driver of long-term value.

#### RELATED PARTY TRANSACTIONS

#### **Investment Manager Compensation**

The Investment Manager receives compensation for performing various responsibilities and services for Ravensource. The total compensation accrues from various components: Management Fee, Administration Fee, Investor Relations Fee and Incentive Fee. The fees incurred over the period ended December 31, 2024, amounted to \$262,655, including HST (December 31, 2023 - \$206,343). The breakdown of the fees is as follows:

## i. Management Fee

The Management Fee is based on the Trust's average weekly net assets and payable on the last business day of each calendar month as follows:

Average weekly net assets	Management Fee
Up to and including \$250,000,000	0.65% of net asset value plus HST
Between \$250,000,001 and \$500,000,000	0.60% of net asset value plus HST
\$500,000,001 and more	0.55% of net asset value plus HST

The Management Fee for the period ended December 31, 2024, amounted to \$161,912, inclusive of HST (December 31, 2023 - \$125,309).

#### ii. Administrative Fee

Subject to the supervision of the Trustee, the Investment Manager has agreed to be responsible for and provide certain administrative services to the Trust. The Administrative Fee is based on the Trust's average weekly net assets and payable on the last business day of each month as follows:

Average weekly net assets	Administrative Fee
Up to and including \$250,000,000	0.35% of net asset value plus HST
Between \$250,000,001 and \$500,000,000	0.30% of net asset value plus HST
\$500,000,001 and more	0.25% of net asset value plus HST

The Administrative Fee for the period ended December 31, 2024, amounted to \$87,183, inclusive of HST (December 31, 2023 - \$67,474).

#### iii. Investor Relations Fee

The Investment Manager is paid a monthly Investor Relations Fee of \$1,000 plus applicable sales tax for unitholder reporting and other services provided under a service agreement. The Investor Relations Fee for the period ended December 31, 2024, amounted to \$13,560, inclusive of HST (December 31, 2023 - \$13,560).

#### iv. Incentive Fee

The Investment Manager will earn an incentive fee equal to 20% of the amount by which the net asset value per unit at the end of the year, adjusted for contributions, distributions, and redemptions during the year, exceeds the net asset value per unit at the beginning of the year by more than 5%, plus any shortfalls from prior years. The Incentive Fee for the period ended December 31, 2024, amounted to nil (December 31, 2023 - nil).

## FINANCIAL HIGHLIGHTS

## For the years ended December 31, 2020, to December 31, 2024

The following tables show selected key financial information about the Trust and are intended to help you understand the Trust's financial performance for the past 5 years.

The Trust's Net Assets per Redeemable Unit (\$) (1)	2024	2023	2022	2021	2020
Opening Net Assets per Redeemable Unit	\$16.85	\$14.93	\$17.43	\$15.85	\$17.76
Increase (decrease) from operations:					
Interest and dividend revenue	0.31	0.25	0.41	0.09	0.30
Expenses	(0.52)	(0.44)	(0.53)	(0.40)	(0.34)
Realized gains (losses) for the period	(0.53)	1.35	(0.70)	0.39	0.44
Unrealized gains (losses) for the period	(0.21)	0.76	(1.38)	1.80	(2.01)
Total increase (decrease) from operations (2)	(\$0.95)	\$1.92	(\$2.20)	\$1.88	(\$1.61)
Distributions:					
From income (excluding dividends)	-	-	-	-	-
From dividends	-	-	-	-	-
From capital gains	-	-	-	-	-
Return of capital	-	-	(0.30)	(0.30)	(0.30)
Total distributions (3)	\$	\$	(\$0.30)	(\$0.30)	(\$0.30)
Net Assets per Redeemable Unit, end of period	\$15.90	\$16.85	\$14.93	\$17.43	\$15.85

- (1) This information is derived from the Trust's audited annual financial statements. The net assets per unit presented in the financial statements may differ from the net asset value calculated for fund pricing purposes.
- (2) Net assets and distributions are based on the actual number of units outstanding at the relevant time. The increase/decrease from operations is based on the weighted average number of units outstanding.
- (3) Distributions were paid in cash.

Ratios and Supplemental Data	2024	2023	2022	2021	2020
Total net asset value (000's) (1)	\$20,603	\$21,841	\$15,690	\$20,864	\$22,567
Number of units outstanding (1)	1,296,075	1,296,075	1,050,695	1,197,334	1,423,998
Management expense ratio (2)	2.95%	3.07%	3.30%	2.38%	2.24%
Management expense ratio before	2.95%	3.07%	3.30%	2.38%	2.24%
waivers or absorptions					
Trading expense ratio (3)	0.14%	0.04%	0.08%	0.07%	0.04%
Portfolio turnover rate (4)	73.15%	44.04%	15.98%	36.45%	8.09%
Net asset value per redeemable unit	\$15.90	\$16.85	\$14.93	\$17.43	\$15.85
Closing market price (5)	\$16.80	\$15.50	\$11.86	\$15.35	\$15.10

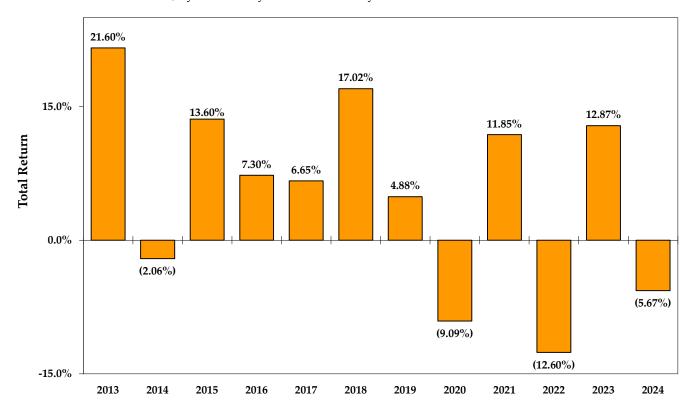
- (1) This information is provided as at December 31 of each year.
- (2) Management expense ratio is based on total expenses (excluding commissions and transaction costs) for the stated period and is expressed as an annualized percentage of weekly average net asset value.
- (3) The trading expense ratio represents total commissions and other portfolio transaction costs expressed as an annualized percentage of weekly average net asset value during the period.
- (4) The Trust's portfolio turnover rate indicates how actively the Trust's portfolio adviser manages its investments and is based on investment purchases or sales for the stated period (whichever is less) expressed as an annualized percentage of weekly average net asset value. A portfolio turnover rate of 100% is equivalent to the Trust buying and selling all of the securities in the portfolio once in the course of the year. The higher a fund's portfolio turnover rate in a year, the greater the trading costs payable by the fund in the year, and the greater the chance of an investor receiving taxable capital gains in the year. There is not necessarily a relationship between a high turnover rate and the performance of the fund.
- (5) The Closing market price refers to the last bid for a given period end.

## **PAST PERFORMANCE**

The following performance information is based on the net asset value of the Trust, after all fees and expenses have been considered. Past performance is not indicative of future performance.

## **Year-by-Year Trust Returns**

The following bar chart shows the performance of the Trust for each of the financial years ended 2013 to 2024. This chart shows in percentage terms how an investment in the Trust made on the first day of each financial year would have increased or decreased, by the last day of each financial year.



## **Annual Compounded Returns**

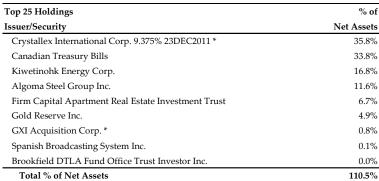
The table below compares the Trust's historical annual compound returns to various Comparable Indices. The performance information presented assumes that distributions made by the Trust are used to purchase additional units of the Trust. Please read the Appendix for further information on Ravensource's use of Comparable Indices.

					Since (2)
As at December 31, 2024 (1)	1 Year	3 Years	5 Years	10 Years	July 1, 2008
Ravensource Fund - RAV.UN (1)	-5.7%	-2.4%	-1.1%	4.2%	5.9%
S&P/TSX Composite Total Return Index	21.6%	8.6%	11.1%	8.6%	6.5%
S&P/TSX Small Cap Total Return Index	18.8%	4.1%	8.9%	6.0%	3.8%
ICE BofAML US High Yield Index	8.2%	2.9%	4.0%	5.1%	6.8%
HFRI Distressed/Restructuring Index	12.0%	5.0%	8.4%	5.5%	5.1%

- (1) Based on net asset value per unit, assuming all distributions are reinvested in Units at net asset value. Returns are net of all fees and expenses.
- (2) Stornoway Portfolio Management was appointed as Manager of Ravensource Fund effective July 1, 2008.
- (3) Returns are annualized except YTD returns.
- (4) Past performance is no guarantee of future results.

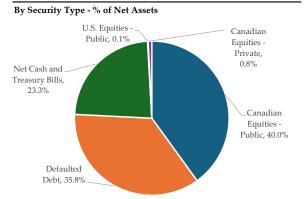
## SUMMARY OF INVESTMENT PORTFOLIO As at December 31, 2024

By Industrial	% of
Group **	Portfolio
Litigation Finance	53.0%
Oil & Gas	22.0%
Steel	15.2%
Real Estate	8.8%
Technology	1.0%
Media & Publishing	0.1%
Total % of Investment Portfolio	100.0%



<sup>\*</sup> Not publicly traded. Valued by independent third parties, valuation model, and/or last transaction price.

By Investment	% of Investme	% of Investment Portfolio		
Strategy **	12/31/2024	12/31/2023		
Distressed Opportunities	93.7%	84.7%		
Special Situations Equities	6.3%	15.3%		
Alternative Credit	0.0%	0.0%		
Total % of Investment Portfolio	100.0%	100.0%		



<sup>\*\*</sup> Note that Treasury Bills are excluded from "By Industrial Group" and "By Investment Strategy" tables as they are held for liquidity/cash management purposes rather than for investment purposes.

#### ADDITIONAL INFORMATION

## **Ravensource Independent Review Committee**

To adhere to National Instrument 81-107 and to provide an arms-length vehicle to deal with matters that involve potential conflicts of interest between the Trust and the Investment Manager, Ravensource established and maintains an Independent Review Committee ("IRC"). The role, composition and responsibilities of the IRC can be summarized as follows:

- size of the IRC is 3 members that are independent from the Investment Manager with no material relationships to the Investment Manager;
- its mandate is to consider and provide impartial judgment on any conflict of interest referred to it by the Investment Manager;
- when a conflict of interest is referred, the IRC will review and recommend to the Investment Manager what action it should take to achieve a fair and reasonable result for Ravensource;
- report to the relevant securities regulators any instance where the Investment Manager acted in a conflict
  of interest matter in such a way that did not comply with conditions imposed by securities legislation or
  the IRC;
- meet at least annually with at least one of the meetings to be held "in camera";
- for each calendar year, the IRC must prepare a report that describes the IRC and its activities for the fiscal year. This report is posted on the Trust's website @ www.ravensource.ca

The IRC is comprised of Michael Siskind (Chairman), David Magahey and Steven Schaus. The fees and other reasonable expenses of members of the IRC are paid by the Trust. For 2024, the annual compensation for ordinary IRC members is \$10,000 while the Chair of the IRC will be compensated \$13,000. In addition, IRC members are entitled to \$600 per meeting for any additional meetings other than the annual meeting that occur during the year.

#### **Access to Information**

Ravensource Fund continues to be in compliance with the requirements of National Instrument 81-106 and publishes its 25 largest holdings quarterly and its net asset value weekly. All of the key Trust documents along with further information on the Trust and the investment team that manages your investments can be accessed through the website (<a href="www.ravensource.ca">www.ravensource.ca</a>). Stornoway is committed to keeping the website current and you are encouraged to make use of this resource tool. Aside from the website, Trust documents can also be retrieved through SEDAR+ (<a href="www.sedarplus.com">www.sedarplus.com</a>).

#### **Trust Information**

**Trustee, Registrar and Transfer Agent** Computershare Fund Co. of Canada

#### **Investment Manager**

Stornoway Portfolio Management Inc. 30 St. Clair Avenue West, Suite 901 Toronto, ON M4V 3A1 **Auditor** KPMG LLP

**Investor Relations** 

Scott Reid 416-250-2845 <u>sreid@Stornowayportfolio.com</u>

## Ravensource's Use of Comparable Indices

Given the idiosyncratic nature of the Trust's investment strategy, the Investment Manager does not believe there is an index that sufficiently resembles the Trust to the degree it should be considered or used as a "benchmark". However, the Investment Manager provides historical performance data for several indices in addition to the results of the Trust for comparison purposes. The Investment Manager has chosen indices that it believes are relevant to the investment mandate of the Trust and / or to capital markets in general. However, while each of these indices overlap with certain aspects of the Trust's mandate, none of them share significant similarities with the Trust's investment portfolio:

- The S&P/TSX Composite Total Return Index ("S&P/TSX") is the principal broad-based measure commonly accepted by investors to measure the performance of Canadian equity markets. The S&P/TSX is a relevant index for comparison purposes as the Trust's investment portfolio contains Canadian equity investments and the Trust's debt investments are frequently converted into equity securities as part of the restructuring process. However, the performance of the S&P/TSX will vary greatly from the Trust as its investment portfolio is primarily comprised of securities that are not included in the S&P/TSX.
- The S&P/TSX Small Cap Total Return Index ("TSX Small Cap") tracks the performance of the Canadian small cap equity market. The TSX Small Cap is a relevant index for comparison purposes as the Trust invests in Canadian small cap companies that are attractively valued with catalysts to unlock value. However, the performance of the TSX Small Cap will vary greatly from the Trust as its investment portfolio is primarily comprised of securities that are not included in the TSX Small Cap.
- The ICE BofAML US High Yield Index ("BAMLHY") is a USD-denominated index that tracks the performance of USD, sub-investment grade rated corporate debt. BAMLHY is a relevant index for comparison purposes as the Trust invests in corporate debt securities that are rated below investment grade. However, the Trust's investment portfolio also includes defaulted debt and equity securities which are not included in the BAMLHY and thus the Trust's performance may vary greatly from BAMLHY.
- The HFRI Distressed/Restructuring Index ("HFRIDSI") tracks the performance of investment funds focused on the credit instruments of companies trading at significant discounts to par value due to formal bankruptcy proceedings or the expectation of near-term proceedings. The HFRIDSI is a relevant index for comparison purpose as Fund's mandate broadly overlaps that of the funds that make up the HFRIDSI. However, it is likely that the composition of the Fund's investment portfolio is unique from these peers and thus the Fund's performance may vary greatly from the HFRIDSI.

As the Trust makes idiosyncratic investments in securities which are overlooked by the capital markets, the Trust's investment portfolio contains investments that are not likely included in any of the above indices and thus an investment in the Trust should not be considered a substitute or proxy for the underlying index. For the reasons stated above, these indices should not be considered a benchmark for the Trust and there can be no assurance that any historical correlation or relationship will continue in the future. Index data is provided by Hedge Fund Research and ICE Data Services.